



JOHNS HOPKINS
SCHOOL *of* ADVANCED
INTERNATIONAL STUDIES

Foreign Policy Institute

ANNUAL REPORT

2018-2019

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Bridging the worlds of academic research and policy practice

Research & Publications

- The SAIS Review
- Diplomatic Power Capacity
- Emerging Global Governance
- U.S., Europe, and World Order
- Sino-Latin American-U.S. Affairs
- Research Seed Grants

Special Projects

- Remembering Zbigniew Brzezinski
- The Big Picture
- Pakistan Forum
- Rethinking Iran
- Conflict & Humanitarian Crises
- Emerge 85 Lab

Outreach & Education

- Fellows Program
- Post-Doctoral Program
- Research Assistant Program
- Skills Courses
- Executive Education
- Special Events



Foreign Policy Institute

For 75 years, students have come to the Johns Hopkins University School of Advanced International Studies (SAIS) to build their professional networks, learn from renowned faculty, train with policy practitioners, and gain hands-on work experience.

The School was founded in 1943 by Paul H. Nitze and Christian A. Herter, who sought new methods of preparing men and women to cope with the international responsibilities that would be thrust upon the United States following the end of World War II. Scholars and professionals were assembled to teach an academic curriculum emphasizing international relations theory, international economics, regional studies, and foreign languages. That education, combined with skills training and experiential learning, would prepare students for impact-oriented work in policy and other sectors. In 1955, a campus in Bologna, Italy was established, and in 1986 the School initiated a unique joint degree program with Nanjing University in the People's Republic of China.

SAIS houses research centers and institutes that complement the School's academic programs. The Foreign Policy Institute (FPI) is the oldest of these. Established in 1957 as the Washington Center of Foreign Policy Research and renamed the Foreign Policy Institute in 1980, FPI has served its mission of uniting scholarship and policy at SAIS through research and special programming that develop realistic answers to the international challenges facing the United States and the world.

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DIRECTOR'S FOREWORD

As is apparent in this report, the Foreign Policy Institute (FPI) has had a busy year. We welcomed new fellows, initiated several innovative programs and projects, organized a robust array of events, and produced a series of exciting publications. All of our efforts served FPI's longstanding mission of bridging the worlds of academic research and policy practice and serving Johns Hopkins SAIS as it educates innovative thinkers and problem-solvers with the economic and policy expertise to address today's most pressing challenges.



With over thirty events held in 2018-2019, we were thrilled to host a number of leading thinkers who shared their reflections on the international changes underway. In September, as part of an initiative to honor former Senior Fellow and Johns Hopkins SAIS professor Zbigniew Brzezinski (1928-2017), Madeleine Albright discussed his lifetime achievements and legacy. As part of our student-led Art of Diplomacy series, Ian Bremmer engaged in a lively repartee with Dean Vali Nasr on the wave of global populism and the challenges of globalism. In the spring, Ambassador Gina Abercrombie-Winstanley joined a group of rising first-years and current students for a riveting discussion on her career and on diversity in the U.S. Foreign Service. FPI also welcomed as our annual Betty Lou Hummel Memorial Lecture speaker Ambassador Nicholas Burns, who addressed why the United States still matters on the global stage. We concluded the academic year with a cultural program, featuring an art and fashion show focusing on Iranian identity by designer and visual artist Hushidar Mortezaie.

We also ran a series of Fellow Roundtables, monthly gatherings of FPI fellows, faculty, and students to discuss our fellows' current research. We were also pleased to share FPI fellows' expertise in our Four Minute Foreign Policy Series, a set of videos that seek to close perception gaps among scholars, policymakers, and the public on foreign policy issues. These videos are produced entirely by FPI research assistants and staff.

We launched an exciting project on diplomatic capacity, wherein we held a series of workshops with former diplomats and scholars of diplomacy in preparation to develop an index comparing the resources countries devote to diplomatic activities to project national power. Our research assistants, Cory Combs (China Studies), Patricia Correa (American Foreign Policy), and Pietro Gagliardi (Middle East Studies) were crucial contributors to this project and its launch.

We are particularly proud of the high quality of the recent and forthcoming issues of *The SAIS Review of International Affairs*. *The SAIS Review*, published by Johns Hopkins University Press, has a student-run editorial board. In consultation with a distinguished

Board of Advisors, including several members of the SAIS faculty and current policymakers, *The Review* produced issues on the themes of voting, the fourth estate, and ethics; these issues featured cutting-edge analysis by both scholars and practitioners. We commend Michael Sutherland, Editor-in-Chief; Byeong-jin Jeong, Senior Editor; Devan Kerley, Managing Editor; Julian Strachan, Director of Branding; Cory Combs, Web Editor; and the entire editorial staff for their outstanding work.

We ended 2019 with the news that Vali Nasr has stepped down as Dean of SAIS, after seven successful years chairing FPI in that role. We appreciate his leadership and enthusiastic support for FPI as a vehicle to bring leading minds in foreign affairs to the SAIS academic community, as a hub for programming at SAIS, and as a place to explore new ideas. We look forward to working with him as a member of the SAIS faculty and wish him the best in all of his future endeavors.

New projects and programs are already underway for the next academic year as FPI looks forward to its continued role as the bridge between Johns Hopkins SAIS and the policy community. We hope you'll join us.

A handwritten signature in black ink, appearing to read 'Carla P. Freeman'.

Carla P. Freeman, PhD
Director, Foreign Policy Institute
Associate Research Professor, China Studies

MISSION AND OVERVIEW

The Foreign Policy Institute (FPI) of The Johns Hopkins University's Paul H. Nitze School of Advanced International Studies (SAIS) unites scholarship and policy through research that develops realistic answers to the international challenges facing the United States and the world. FPI serves as a platform for the Johns Hopkins SAIS community of students, faculty, and staff to connect to the broader Washington, DC policy community.

As part of Johns Hopkins University, FPI celebrates academic freedom and the opportunity for individuals from diverse fields to debate and confer on a common goal: the formation of coherent responses to international trends and events. It hosts fellow-driven projects on understudied and timely issues in international affairs; runs educational initiatives such as skills courses and executive education/professional development courses; and provides support to the Johns Hopkins SAIS community through a ro-

bust fellows program, a prestigious research assistant program, a post-doctoral fellows program, and special events.

FPI's current roster of resident and non-resident fellows contribute to FPI's mission by using FPI as a home base from which to produce original research, author publications, and run special projects that may support the development of new SAIS-wide programs. Fellows serve as a core expert community from which FPI can draw for its programming, to include skills courses, executive education, and policy "boot camps" that are under development. Monthly Fellow Roundtables are discussion forums for fellows' current policy-related research.

Since 2013, FPI's activities have been supported by a generous gift from friends of SAIS alumna Betty Lou Hummel, who established the Betty Lou Hummel Endowed Fund. The fund provides support for research, education, and programming initiatives at FPI as well as for the annual Betty Lou Hummel Memorial Lecture. FPI's special projects are funded by sponsored grants or are designed to require very little funding to operate.

HISTORY

The Foreign Policy Institute (originally the Washington Center of Foreign Policy Research and renamed in 1980) was founded in 1957 by Paul H. Nitze, former adviser on foreign and security policy in several White House administrations and co-founder with Christian Herter of the Johns Hopkins University's School of Advanced International Studies (SAIS). Nitze's vision for FPI was of a research center at SAIS that would link the School's eminent scholars and their scholarship to the policy community in the search for answers to the international issues facing the United States and the world, a vision that remains FPI's core mission today.



FPI has a six-decade history at Johns Hopkins SAIS, where it has been at various times the center of the School's policy activities and School-wide lecture series, the organizer of the School's Program in Diplomatic Training, and an incubator for new academic programs, such as those on South Asia Studies; Energy, Resources, and the Environment; and Conflict Management. Among FPI's early innovations was its "Washington Roundtables," a series of discussions among academics, other foreign policy experts, and policymakers on leading foreign policy and security issues facing the United States. Some roundtables drew on participation from experts with more specialized knowledge, organized as Embassy, Media, and Security Roundtables.



In 1984, FPI launched its premier publication, *The SAIS Review of International Affairs*, a journal dedicated to advancing the debate on leading contemporary issues in world affairs. With its editorial staff comprising the School's top master's and doctoral students, *The SAIS Review* publishes essays aimed at spanning the boundary between scholarly inquiry and practical experience. The journal consistently has featured contributors from a wide range of backgrounds, includ-

ing academics, policy analysts, journalists, representatives from Congress and parliamentarians, as well as senior officials from both government and non-governmental organizations. FPI has also published *The SAIS Papers in International Affairs*, FPI Briefs, working papers, and book-length monographs on current international issues authored by SAIS faculty, FPI fellows, and affiliated experts.

Also in 1984, Senators Richard Lugar and Jake Garn established The Vandenberg Seminars at FPI. These seminars convened prominent members of Congress and senior officials from the corporate world, the executive branch, and academia to discuss the role of Congress in foreign and national security policy. FPI's "Washington Briefings," established the same year, gave foreign journalists from Western Europe, Asia, and Latin America a chance to be briefed by experts on the mechanics of U.S. domestic and foreign policy.

In the mid-1980s, FPI concentrated its programming on key topics in international security, including the effects of military efforts and new technologies in space; the links between the scientific/technical community and the world of politics; and Soviet bureaucratic politics as they related to strategic nuclear policy.

Two trademark programs introduced in 1986 were the Program in Diplomatic Training and a further expansion of The Washington Roundtables. The Program in Diplomatic Training allowed SAIS faculty and FPI Associates to draft, analyze, and conduct twenty-five case studies of major diplomatic negotiations, both past and current. That year, The Washington Roundtables began to focus its discussions on countries potentially threatened by significant domestic upheavals such as the Philippines, Mexico, Pakistan, Tunisia, and South Korea.

Much of FPI's programming in the 1990s focused on civil-military relations. A "Civil-Military Relations Discussion Group" was established as part of the U.S. Post-Cold War Civil-Military Relations Project, a program sponsored by the John M. Olin Institute for Strategic Studies at Harvard University. Speakers throughout the decade lectured on subjects such as congressional influence on jointness in the U.S. military, the origins and implications of the American military paradigm, and institutional approaches to explaining U.S. civil-military relations.



FPI additionally established discussion groups on religion in the twenty-first century, Asian security, "new sciences," and new technology and international affairs.

Regular programming included a "Current Issues" luncheon group led by former statesman and FPI Senior Fellow Zbigniew Brzezinski, and an outreach program for the mid-career professionals enrolled in the SAIS Masters of International Public Policy (MIPP) program.

FPI has served as a key incubator of several new academic programs at SAIS. The South Asia Initiative, led by Ambassador Shirin Tahir-Kheli (a current FPI Senior Fellow), became the South Asia Studies program at SAIS. The current director of SAIS' Center for International Business and Public Policy, Roger Leeds, established the Corruption Project, with the mission of studying methods to combat political corruption around the globe and associated implications for U.S. policy.

Between 2000 and 2008, FPI introduced several new initiatives. The Protection Project, established at Harvard University's John F. Kennedy School of Government by FPI Fellow Laura Lederer in 1994, had its home at SAIS for two decades. The Center for Transatlantic Relations was established in 2001 to strengthen transatlantic relations and address contemporary challenges. S. Frederick Starr, former White House advisor and policymaker founded and chaired the Central Asia-Caucasus Institute, a then sub-program of FPI that housed several leading publications on Russia and Eurasia. The SAIS Dialogue Project was founded in 2002. Early activities of the Dialogue Project included discussions on perspectives of the general populace in Iran, Iraq, and Afghanistan; human rights in Iran; the influence of Western culture around the world; and literature as it relates to international affairs.

From 2010-2017, FPI hosted the following research and special projects, which have since concluded:

- Global Enterprise and Emerging Markets, a program for dialogue on, and analysis of, the key elements that drive market dynamics, investment opportunities and risks, stakeholder policy debates, and political change as they affect the growth of international enterprise in, and development of, emerging markets;
- Nuclear Policy Initiative, a hub for international dialogue as well as original research and analysis on international nuclear policy;
- Foreign Policy Matters, a paper series that highlighted areas of challenge in the practice of foreign policy and placed them in historical context; and
- Cultural Conversations, a program that sought to provide alternative perspectives on foreign policy by encouraging audiences to look at issues through a humanities-oriented lens.

Today, FPI boasts four research programs and a flagship publication, spanning functional and regional focuses; six special projects with a variety of programming led by our fellows; and six outreach and education initiatives that reinforce FPI's connection to the broader Johns Hopkins SAIS community. They are described in detail in this report, and listed below:

Research & Publications

- Diplomatic Power Capacity (launched August 2018)
- The U.S., Europe, and World Order (launched September 2018)
- Emerging Global Governance
- Sino-Latin American-U.S. Affairs
- *The SAIS Review of International Affairs*

Special Projects

- Remembering Zbigniew Brzezinski (launched September 2018)
- The Big Picture
- The Pakistan Forum
- Conflict and Humanitarian Crises
- Rethinking Iran
- Emerge 85

Outreach and Education

- Fellows Program
- Post-Doctoral Program
- Research Assistant Program
- Skills Courses (to be launched Fall 2019)
- Executive Education (to be launched Fall 2019)
- Special Events

RESEARCH & PUBLICATIONS

The Foreign Policy Institute's research projects have three principal objectives:

- Generate new policy options for emerging and multidisciplinary issues in world affairs;
- Provide an opportunity for Johns Hopkins SAIS students to participate in research that cuts across disciplines and academic concentrations; and
- Reinforce and amplify Johns Hopkins SAIS' role as a leader in policy research.

The 2018-2019 academic year saw the launch of two research projects, one on Diplomatic Power Capacity and one on the U.S., Europe, and World Order, as well as the growth of two of the flagship research programs of the Institute: the Emerging Global Governance program, and a program on Sino-Latin American-U.S. Affairs.

FPI produces a number of policy-focused publications, principally its FPI Briefing Papers and working papers. FPI's flagship publication is the student-led and -managed leading academic journal, *The SAIS Review of International Affairs*, which is published by Johns Hopkins University Press.

Briefing Papers

FPI publishes a series of briefing papers authored by its fellows and outside experts. These papers provide high-level analysis of key developments in international relations, to include regional dynamics and emerging global trends.

Papers commissioned during the 2018-2019 academic year for forthcoming publication include:

- Nathan Beauchamp-Mustafaga and Michael Chase, "Borrowing a Boat Out to Sea: The Chinese Military's Use of Social Media for Influence Operations"
- Benjamin Creutzfeldt, "Toward Constructive Engagement with China in Latin America"
- Majda Ruge, "Crisis in Transatlantic Relations as a Window of Opportunity for the Western Balkans"

Beyond FPI's Briefing Papers, our fellows publish widely in journals and a variety of media.

The SAIS Review of International Affairs

The SAIS Review of International Affairs, published by the Johns Hopkins University Press since 1980, is a leading academic journal on international policy. It is led and managed by a competitively selected editorial board comprising current Johns Hopkins SAIS students in consultation with a distinguished advisory board of experts, chaired by the Johns Hopkins SAIS Dean.

The SAIS Review publishes essays that link scholarly inquiry and practical experience in its search to bring a fresh and policy-focused perspective to global political, economic, and security questions. Contributors have a wide range of backgrounds and include distinguished academics, policy analysts, leading journalists, parliamentarians, and senior officials from both government and non-governmental organizations.

In Summer 2018, *The SAIS Review* presented its 28th volume on “Voting: Uses and Abuses.” The first section of the volume covers the vulnerabilities of voting to malicious activity and how states can defend against this. The second section explores the different ways that states and political parties make use of their power to decide when and how voting occurs to advance their political goals. Articles included in this volume are below:

- Zoltan Barany, “Elections and Constitutional Constraints: How the Generals Have Stayed in Power in Myanmar”
- Colin Cookman, “Elections as a Disputed Power-Sharing Mechanism in Afghanistan”
- Staffon Darnolf, “Safeguarding Our Elections: Enhanced Electoral Integrity Planning”
- Ursula Daxecker and Alexander Jung, “Mixing Votes with Violence: Election Violence Around the World”
- Aleksander Lust, “I-Vote, Therefore I Am? Internet Voting in Switzerland and Estonia”
- Asuka Matsumoto, “Internet Campaigning in the U.S. and Japan: Battles in Cyber Space”
- Thomas Rid and Ben Buchanan, “Hacking Democracy”
- Dina Smeltz and Lily Wojtowicz, “Public Opinion on U.S.-Russian Relations in the Aftermath of the 2016 Election”
- Steven L. Taylor, “Colombia: Using Elections and Electoral Institutions to Promote Peace”

In Fall 2018, *The SAIS Review* presented its 29th volume on “The State of the Fourth Estate.” This new collection of original research assesses how the relationship between states and the media is changing as technology, local politics, and broader international

trends alter how journalism is produced and consumed by policymakers and the public. Articles cover the media environment in the United States, global threats to freedom of the press, and the emerging media landscape and the threat of disinformation:

- Madiha Afzal, “A Multifaceted Threat Environment for Pakistan’s Media”
- Samuel Bernstein, “Reckoning with the Cyber Revolution: A Journalist’s Take on Cyber Weapons”
- Patrick Butler, “A Free Press: Boisterous Watchdog of Democracy”
- Peter S. Canellos, “How the American Media Can Reclaim its Place in the World”
- Constance Duncombe, “Twitter and the Challenges of Digital Diplomacy”
- Steven Livingstrom and Jack Nassetta, “Framing and Strategic Narratives: Synthesis and Analytical Framework”
- Susan E. McGregor, “Private Actors, Public Consequences”
- Shakuntala Rao, “No Country for (Women) Journalists: reporting on Religious Nationalism and Sexual Violence in India”
- Maria Repnikova, “Media Politics Under Xi: Shifts and Continuities”
- Michael Sutherland and Devan Kerley, “*The SAIS Review* Interviews Margaux Ewen, Executive Director of Reporters Without Borders North America”
- David C. Unger, “U.S. News Media Under Pressure: Then and Now”
- Arbana Xharra, “The Importance of Independent Media and Confronting Turkish Coercion in the Balkans”
- Olga Yurkova, “Ukraine: At the Forefront of Russian Propaganda Aggression”

In Spring 2019, *The SAIS Review* collected and edited submissions for its 30th volume on “The Ethics of Foreign Policy.” This new collection reflects on the challenges policymakers face when confronting difficult issues with no clear normative framework to guide them. Articles engage with controversial or emerging ethical challenges in foreign affairs, particularly those concerning global institutions, human rights, and national security:

- Amitav Acharya, “Why International Ethics Will Survive the Crisis of the International Order”
- Karin Aggestam & Annika Bergman-Rosamond, “Feminist Foreign Policy 3.0: Advancing Ethics and Gender Equality in Global Politics”
- Jennifer Conrad, “No Man’s War: Will Robots Fight the Battles of the Future?”
- William A. Douglas, “Forced Moral Choices in Foreign Policy”
- John Gans, “‘The More Essential Ones’: Ethics and National Security”

- Adela J. Gondek, “Speaking of Ethics in Foreign Policy: The Case of Antarctica”
- Will Orr & David Hamburger, “Uneasy Lies the Head: Toward Greater Coherence on Ethical Intervention and Aggression”
- Jaehan Park, “Realism and Morality: E.H. Carr’s The Twenty Years’ Crisis, 1919 – 1939”
- James Pattison, “The Ethics of Foreign Policy: A Framework”
- Michael Sutherland and Devan Kerley, “The SAIS Review Interviews Professor Marvin Ott”

The 2018-2019 advisory board comprised:

- Vali Nasr, Chairman of FPI, Dean of Johns Hopkins SAIS, 2012-2019
- Carla Freeman, Faculty Advisor and Director, FPI; Associate Research Professor
- Bill Clifford, President and CEO, World Affairs Councils of America
- Mara Karlin, Director, Strategic Studies and Philip Merrill Center for Strategic Studies
- Thomas Keaney, Senior Fellow and Senior Adjunct Professor, Strategic Studies
- Peter Lewis, Associate Professor and Director, African Studies
- James Mann, Fellow, FPI; Scholar-in-Residence, Europe and Eurasia Studies
- Afshin Molavi, Senior Fellow, FPI
- Moisés Naím, Distinguished Fellow, Carnegie Endowment for International Peace
- Bruce Parrott, Professor, Russian and Eurasian Studies
- Jeffrey Pryce, Fellow, FPI; Vice Chair, International Arbitration, Steptoe & Johnson LLP
- Thomas Rid, Professor, Strategic Studies
- Neil Shenai, Senior Advisor to the Under Secretary for International Affairs, U.S. Department of Treasury

Diplomatic Power Capacity

In recognition of the rapidly evolving geopolitical context and the role that diplomacy plays in international relations, FPI has launched a project to study and index diplomatic power capacity. Through this project, FPI will compare the resources that countries around the world dedicate to diplomatic activities. FPI’s examination of diplomatic capacity in comparative perspective will shed light on diplomacy as an instrument of national power and provide international policymakers and experts with data to assess, in global perspective, how countries strive to manage international challenges.

Over the 2018-2019 period, FPI conducted four roundtables and several private meetings with scholars and policy experts in order to think through definitions and measures of diplomacy. Participants included Johns Hopkins SAIS faculty, current and former diplomats, scholars of diplomacy, and indexing experts. FPI staff conducted literature reviews on studies and measures of diplomacy as well as on indexes more broadly.

FPI has begun to develop a test index with which to prove its concept. FPI will measure six indicators over twelve countries representative of diverse regions, histories, political systems, wealth, and population. FPI is currently seeking funding for a sustained project.

The United States, Europe, & World Order

The United States, Europe, and World Order project is led by Daniel Hamilton, Austrian Marshall Plan Foundation Professor and Senior Fellow at FPI, and Kristina Spohr, the inaugural Helmut Schmidt Distinguished Professor at the Henry A. Kissinger Center for Global Affairs.



This multi-year program consists of a new professorship and post-doctoral fellow cohort who conduct research on transatlantic relations. It is funded by the German Academic Exchange Service (DAAD), with generous support from the German Federal Foreign Office.

Scholars study “The United States, Europe, and World Order” through independent and archival research and biweekly seminars with guest speakers and peer reviewers. They are fully integrated into the FPI and Johns Hopkins SAIS community. The post-doctoral fellowship is highly competitive and drew over eighty applicants in the last call for applications.

Post-Doctoral Fellows 2019-2020 (arriving Fall 2019)

- Cornelia-Adriana Baciu – PhD, Dublin City University, Ireland
- Tizoc Chavez – PhD in History, Vanderbilt University, USA
- Iulia-Sabina Joja – PhD in Strategic Studies, National School of Political Science and Public Administration Bucharest, Romania

- David Kleimann – PhD in Comparative, European, and International Laws, European University Institute, Italy
- Maria Snegovaya – PhD in Political Science, Columbia University, USA
- Frank Stengel – PhD in Political Science, University of Bremen, Germany

Post-Doctoral Fellows 2018-2019

- John-Michael Arnold – PhD in Public Affairs (Security Studies), Princeton University, USA
- Elias Götz – PhD in Political Science, Aarhus University, Denmark
- Liviu Horovitz – PhD, ETH Zurich, Switzerland
- Stephan Kieninger – PhD in Modern History, University of Mannheim, Germany
- Wencke Meteling – PhD, University of Tübingen, Germany

The project was officially launched with a large public event in the fall of 2018, featuring remarks from the President of DAAD. Over the course of the ten-month post-doctoral fellowship, the cohort met nineteen times in a seminar format to present research, review draft papers, and engage with Johns Hopkins SAIS faculty, including John McLaughlin, Hal Brands, and Frank Gavin. At the suggestion of the post-doctoral fellows, additional roundtable discussions were arranged to discuss timely topics impacting the transatlantic relationship, ranging from the Iran sanctions regime to the status of key treaties underpinning the world order.

Two major book projects were released as part of the first year of the project. The first book project, *Open Door: NATO and Euro-Atlantic Security After the Cold War*, coincided with the 20th anniversary of NATO enlargement to include Hungary, Poland, and Czechoslovakia. Edited by Daniel Hamilton and Kristina Spohr, this title featured a unique and intriguing blend of memoirs and scholarship that take the reader back to the decade when those momentous decisions were made. Former senior officials from the United States, Russia, Western and Eastern Europe who were directly involved in the decisions of that time describe their considerations, concerns, and pressures. They are joined by the post-doctoral fellows who have contributed chapters drawing on newly declassified archival sources to revisit NATO's evolving role in the 1990s. The book has been launched at events held in Washington, Brussels, and Berlin.

A second book project is currently in the editing phase and is expected to be released in the fall of 2019. This volume will focus on the end of the Cold War and its release will coincide with the anniversary of the fall of the Berlin Wall. The 2019-2020 post-doctoral cohort likely will produce a third title.

Publications, 2018-2019:

- *Exiting the Cold War*, forthcoming, Fall 2019. Features contributions from Condoleezza Rice, David Gompert, Horst Teltschik, and Tuomas Forsberg, among others.
- *Open Door: NATO and Euro-Atlantic Security After the Cold War*, released May 2019. Features contributions from Madeleine Albright, Strobe Talbott, Sandy Vershbow, and Wesley K. Clark, among others.

Events, 2018-2019:

- Launch event of new project with President of DAAD, multiple members of the German Bundestag, and Kristina Spohr, October 2018
- Iran sanctions roundtable, November 2018
- Rise of authoritarianism roundtable workshop, November 2018
- INF Treaty roundtable discussion featuring Amb. Richard Burt, January 2019
- Open Skies roundtable discussion featuring James Goodby, February 2019
- NATO enlargement book project author's roundtable, March 2019
- NATO enlargement book launch event in Washington, DC, May 2019
- Cold War book project author's roundtable, May 2019
- NATO enlargement book launch event in Brussels, May 2019
- NATO enlargement book launch event in Berlin, May 2019

"The United States, Europe, and World Order" project is fully funded by the DAAD with generous support by the German Federal Foreign Office from 2018 through 2022 and is administered by FPI in partnership with the Kissinger Center.

Emerging Global Governance

FPI's Emerging Global Governance research project, co-directed by FPI Senior Fellow Gregory Chin and FPI Director Carla Freeman, brings together leading scholars and practitioners to profile new evidence-based research on global policy, global governance, global public goods provision, and global risk management. The project covers a wide range of relevant sectors and issue areas, including global economy and development, the biosphere, global security, global health, and migration. This research is published in the peer-reviewed journal, *Global Policy*.

In 2018-2019, the Emerging Global Governance project published the following essays:

- Yunnan Chen and Cinnamon Dornsife, “The Future of Global Governance: Developing a Global Financial Safety Net?”
- Kishore Mahbubani, “Can China and India Collaborate in Global Governance?”
- Laura C. Mahrenbach, “The Promises and Challenges of Digitalization and Development in Major Emerging Markets”

The Emerging Global Governance Project also launched a special book-length project on the Asian Infrastructure Investment Bank (AIIB), featuring analyses by leading scholars and practitioners. *The AIIB: Origins and Early Development, Innovations, and Future Priorities* will feature the following authors:

- Giovanni Andorino, University of Turin and European University Institute
- Chatib Basri, University of Indonesia and former Indonesian Finance Minister
- Carla Freeman, Johns Hopkins SAIS
- Giuseppe Gabusi, University of Turin Nagesh Kumar, UN Economic and Social Commission for Asia and the Pacific
- Zhu Jiejun, Fudan University
- Vic Li, Hong Kong Education University
- Natalie Lichtenstein, Johns Hopkins SAIS
- Alvaro Mendez, London School of Economics
- Camillo von Meuller, Germany Federal Ministry of Finance
- Elizabeth Sidiropoulos and Cyril Prinsloo, South African Institute of International Affairs

Sino-Latin American-U.S. Affairs

Since 2016, FPI has housed a post-doctoral program on Sino-Latin American-U.S. Affairs. FPI hosts a post-doctoral fellow for 24 months based at either the Washington, DC campus or the Johns Hopkins SAIS-affiliated campus in Nanjing, China, with a partial time commitment at Tulane University’s Stone Center for Latin American Studies in New Orleans, LA. Over the 24 months of the post-doctoral fellowship, the fellow conducts research on his or her area of interest at the nexus of Sino-Latin American-U.S. affairs. Each fellow also has the opportunity to organize roundtables, seminars, or other projects of interest to FPI and the Johns Hopkins SAIS community.

Each post-doctoral fellow’s capstone project is a paper that synthesizes the policy-relevant dimensions of their research over the 24-month period. Each fellow must also submit a report of their activities as a fellow, to include an evaluation of the research process, activities in which they have engaged, and their contributions to the Johns Hopkins SAIS community.

In 2018-2019, Kerry Ratigan, Assistant Professor of Political Science at Amherst College, began her tenure as FPI’s Sino-Latin American-U.S. Affairs Post-Doctoral Fellow. Dr. Ratigan conducts research on how Chinese firms seeking to extract natural resources interact with Latin American communities. She has conducted preliminary research on several cases of attempted mine acquisitions and will be compiling a dataset of Chinese attempts at mine acquisition from 1995 to the present, in order to examine the broader trends in attempted mining acquisitions in the region over time.

Research Seed Grants

FPI awarded Dr. Michael S. Chase, Senior Political Scientist at RAND and FPI Fellow, and Dr. Mara Karlin, Director of the Strategic Studies program and the Philip Merrill Center for Strategic Studies the Betty Lou Hummel Endowment Seed Grant for Collaborative Research on Foreign Policy in 2017. The duration of this grant extended into the 2018-2019 academic year.

The seed grant was established to foster collaborative research involving two or more SAIS faculty members from different programs on emerging international issues, to promote research that informs fresh thinking about international policy, and to catalyze substantial research projects.

Under this grant, Dr. Chase and Dr. Karlin led the project “Navigating Asia’s Stormy Seas: Regional Perspectives on and Responses to U.S.-China Competition in an Era of Uncertainty.” This project sought to explore regional perspectives on and responses to U.S.-China economic, diplomatic, and security competition in Asia, especially the evolving views of U.S. allies, partners.

The project focused on Singapore, which represents an interesting case study due to the turbulence in its traditionally close relationship with China, apparently as a result of its position on the South China Sea maritime disputes and security ties with the United States. Dr. Chase and Dr. Karlin conducted primary source research and interviews with scholars, analysts, and government officials.

OUTREACH & EDUCATION

The Foreign Policy Institute manages a number of outreach and educational programs to connect the School and its students more closely to the policy community: the FPI Fellows Program, Post-Doctoral Program, Research Assistant Program, Special Events, Skills Courses, and Executive Education/Policy Bootcamps.

FPI fellows are a resource for the SAIS academic and student community on diverse areas of foreign policy. FPI organizes activities on campus to disseminate this expertise. FPI also manages a prestigious research assistant program, wherein students conduct original, targeted research and support FPI's outreach programs. In addition to managing these two programs, FPI staff planned for executive education programs and skills courses to be launched during the 2019-2020 academic year. It also began work on a "Foreign Policy Boot Camp."



Fellows Program

Over the 2018-2019 year, FPI was home to 31 fellows, six post-doctoral fellows, and two visiting scholars. Out of this group, 19 are current or former members of the Johns Hopkins SAIS faculty or staff. Others include leading practitioners and academics in a variety of fields, including but not limited to international development, international economy, regional studies, human rights, negotiation, and finance.

Through the FPI Fellows Program, fellows participate in a series of Fellow Roundtables, each hosted by a different fellow who profiles his or her research and conducts a moderated discussion. These roundtables are open to FPI's fellows, post-doctoral fellows, visiting scholars, staff, student research assistants, and *The SAIS Review's* student editorial board. Over the 2018-2019 period, FPI hosted the following Fellow Roundtables:

- Daniel Hamilton, "The United States, Europe, and World Order," September 2018
- Afshin Molavi, "The Role of the Media in International Affairs," October 2018
- Kerry Ratigan, "Sino-Latin American-U.S. Relations," November 2018
- Hafeed Al Ghwell, "Political Economy of the Middle East and North Africa," December 2018
- Bilal Baloch, "Crisis and Credibility: The Politics of Ideas in India and Developing Democracies," February 2019
- Ed Joseph, "Identity and Conflict in the Balkans," March 2019
- Gregory T. Chin, "U.S. Financial Sanctions and Alternative Currency Payment Systems: The Future of the Dollar," April 2019
- Cengiz Guenay, "The Rise of (Neo-)Authoritarianism and Its Effects on Foreign Policymaking: The Case of Turkey," May 2019

Fellows also receive event support from FPI staff throughout the academic year; many choose to hold workshops or working groups for their research. They also host distinguished speakers of particular interest to the FPI and Johns Hopkins SAIS community and FPI often reaches out to them to moderate special events. FPI staff also routinely publicizes fellow publications through its social media and online platforms.

In 2018, FPI launched a video series entitled "Four Minute Foreign Policy." These videos are designed for a wide audience, to include the Johns Hopkins SAIS community and a broader audience of stakeholders interested in international affairs. In each video, an FPI fellow, post-doctoral fellow, or visiting scholar presents his or her perspective on a pressing question or topic in international affairs. In its initial "season," the series garnered more than 27 hours of combined view time. A full list of FPI's inaugural "season" is below:

- Episode 1: Hafeed Al Ghwell, "The Middle East: Prospects for Economic Partnership"
- Episode 2: Cinnamon Dornsife, "Foreign Aid: Complex Realities"
- Episode 3: Bilal Baloch, "Sectoral Shifts: The Evolution of South Asia-Middle East Relations"
- Episode 4: David Lampton, "China Under Xi: Charting New Territory"
- Episode 5: John-Michael Arnold, "Strategic Shocks: Ready for Reaction"
- Episode 6: Maureen White, "Fragile States and the Catalysts of Conflict"
- Episode 7: Shamila Chaudhary, "The U.S.-Pakistan Relationship"
- Episode 8: Jeffrey Pryce, "The INF: Origins and Impact" (Part 1)
- Episode 9: Jeffrey Pryce, "The INF: The Problem of Russia's New Missile" (Part 2)

- Episode 10: Jeffrey Pryce, “The INF: The Consequences of Abrogation” (Part 3)
- Episode 11: Dmitri Blueschke, “Game Theory in IR: How Can We Model State Actors?” (Part 1)
- Episode 12: Dmitri Blueschke, “Game Theory in IR: Modeling U.S. Tariffs” (Part 2)
- Episode 13: Rasmus Sinnemaa, “A Visiting Scholar’s View”
- Episode 14: Benjamin Creutzfeldt, “Signal and Noise: Researching China in Latin America”
- Episode 15: Ed Joseph, “Questions of Intervention: A Practitioner’s Perspective”
- Episode 16: Cengiz Guenay, “Turkey and MENA: Learning the Right Lessons”
- Episode 17: Cengiz Guenay, “Canary in a Coal Mine: Lessons on the Path to Populism”
- Episode 18: Randa Slim, “Track II Diplomacy: A Road Less Traveled”

Post-Doctoral Fellows Program

FPI hosts post-doctoral fellows in its U.S., Europe, and World Order research program and its Sino-Latin American-U.S. Affairs research program. It currently is seeking funding to support a post-doctoral fellow in its special project to celebrate the legacy of Zbigniew Brzezinski at SAIS. In all programs, post-doctoral fellows enjoy the same benefits as FPI fellows, including roundtables, event support, and publication support; of course, they also conduct rigorous research using other resources Johns Hopkins SAIS offers its students and faculty.

Research Assistant Program

FPI’s Research Assistant Program employed three current SAIS students during the 2018-2019 period. These graduate students came from a variety of academic programs (China Studies, Middle East Studies, and American Foreign Policy) and possessed diverse previous experiences in the foreign policy community. Their research and work contributed to FPI’s various initiatives and broadened SAIS’s outreach programs. FPI research assistants also provided event support and coordinated the “Art of Diplomacy” lecture series, which allowed them to gain management experience and engage with distinguished policy experts.

In the 2019-2020 academic year, FPI will launch additional programming for research assistants that takes them beyond SAIS and the FPI office. This new program will include mentorship with FPI fellows, skills courses, and a Washington, DC roundtable series designed to offer FPI RAs increased exposure to careers in policy and diplomacy and substantive networking opportunities.

The Betty Lou Hummel Annual Memorial Lecture

To celebrate the life and career of Betty Lou Hummel, a member of Johns Hopkins SAIS’s first graduating class of 1946, FPI’s Betty Lou Hummel Memorial Lecture presents new perspectives on international policy challenges from leading global thinkers. Previously, guest speakers have included Robert D. Kaplan and Joseph S. Nye, Jr.



In April 2019, Johns Hopkins SAIS welcomed alumnus Ambassador (Ret.) Nicholas Burns to deliver the 2019 Annual Memorial Lecture. Nicholas Burns, the Roy and Barbara Goodman Family Professor of the Practice of Diplomacy and International Relations at the Harvard Kennedy School, is the founder and Faculty Chair of the Future of Diplomacy Project and Faculty Chair of the Project on Europe and the Transatlantic Relationship. He was formerly the Under Secretary of State for Political Affairs at the U.S. Department of State from 2005 to 2008, U.S. Ambassador to NATO (2001-2005), Ambassador to Greece (1997-2001) and State Department Spokesman (1995-1997). His lecture focused on why America still matters on the international stage.

Art of Diplomacy Speaker Series

FPI’s Art of Diplomacy Speaker Series is a student-led program that welcomes distinguished practitioners to discuss their unique perspectives, affording a rising generation of scholars and diplomats candid insights into the challenges facing international cooperation and examples of innovative means by which their forebears have confronted them.

This academic year, FPI’s research assistants organized four events within this speaker series:

- Ian Bremmer, “Us vs. Them: The Failure of Globalism,” September 2018
- Sue Biniaz, “Climate Negotiation on the Frontlines,” February 2019
- Zafra Lerman, “Science Diplomacy: From Fighting for Human Rights to Using Science as a Bridge to Peace,” April 2019
- Gina Abercrombie-Winstanley, “Diplomacy and Diversity: A Female Diplomat in the Middle East,” April 2019

Executive Education & Skills Courses

Over the 2018-2019 year, FPI developed two executive education programs and a series of skills courses. FPI plans to launch both initiatives during the 2019-2020 academic year.

FPI's executive education initiative consists of two programs: one on the future of the Indo-Pacific, to include instruction on the context, background, and implications of cross-cutting, broad regional issues such as education, domestic policy, and labor; and the second on the future of global investment, to include economic and policy trends. Each program will be led by FPI leadership and fellows and will be complemented by Johns Hopkins SAIS faculty who will provide their subject matter expertise.

FPI is also in the process of developing a "Foreign Policy Bootcamp," a third executive education program that would serve as a primer on diplomacy and policymaking. It will include lectures and discussions on key foreign policy and geopolitical issues, as well as a series of skills modules instructing participants on negotiation, writing, and presentation.

FPI's skills course initiative will be conducted in concert with Johns Hopkins SAIS's Global Careers office. FPI seeks to provide complementary courses to the set of classes the office offers already, particularly in the areas of the practice of diplomacy, negotiation, and personal development as a subject matter expert (to include op-ed writing, optimal use of social media, interviewing skills, and others).



SPECIAL PROJECTS

The Foreign Policy Institute manages several special projects, each led by a fellow or FPI leadership, with the objective of highlighting a pressing global issue or set of issues that FPI determines is understudied but due for analysis and attention.

Remembering Zbigniew Brzezinski

FPI Lead: Carla Freeman, Director

In remembrance of the life and career of Zbigniew Brzezinski, FPI launched a new special project to honor Brzezinski's legacy and address pressing issues of international concern. Brzezinski was a distinguished professor of American Foreign Policy at Johns Hopkins SAIS and an FPI Senior Fellow who is remembered not only for being a leading statesman, strategic thinker, and scholar, but also for serving as an extraordinary teacher dedicated to educating the next generation of leaders in world affairs. The program kicked off in September 2018 with a speech by Former U.S. Secretary of State Madeleine Albright, who delivered remarks on Brzezinski's lifetime achievements. FPI also commissioned and published a video interview of Charles Gati, Senior Research Professor of European and Eurasian Studies at Johns Hopkins SAIS, by James Mann, FPI Senior Fellow, on Brzezinski's life and legacy.

This project will be a unique set of academic programming that builds on the School's strengths as a leading center for training graduate students in international policy and policy-relevant academic research. The project comprises both immediate programming and longer-term objectives, for which FPI is seeking funding.

Together, they will enable Johns Hopkins SAIS to train a new generation of policy experts capable of the authoritative analysis, strategic vision, and active diplomacy that were hallmarks of Brzezinski's role as a scholar, policy advisor, and statesman.

This project consists of:

- *The Brzezinski Lecture on the Future of the United States and the World:* This lecture series asks visionary experts to take a long-term view of the future of U.S. international strategy and policy. The topics for the first lectures might focus on U.S.-China relations; the U.S., EU, and future of NATO; and the future of U.S.-Russia relations.

- *Brzezinski Fellowships for Research and Study at Johns Hopkins SAIS:* Fellowship-funded students will support both the implementation of and academic follow-on from the annual Brzezinski Lecture. By combining a lecture series with fellowships, Johns Hopkins SAIS will be able to impart on students the valuable strategic and analytical lessons that Dr. Brzezinski learned over his years in public service and instill a direct sense of the importance of his style of active diplomacy. Brzezinski Fellows will be affiliated with FPI. They will assist faculty in research leading up to the annual lecture, its successful implementation, and will then play a lead role in connecting the speakers with the larger Johns Hopkins SAIS faculty by facilitating small seminars, in the model of Brzezinski.
 - *Brzezinski Fellowship for Study at SAIS:* The recipient of this fellowship will be given an opportunity to engage with experts affiliated with FPI and would be expected to deliver a lecture on a key topic of interest during his or her second year at SAIS. The recipient would also be required to participate in and support the lecture series.
 - *Brzezinski Fellowship for Doctoral Research on Chinese Politics and Strategy:* The recipient of this fellowship will receive support for a full year of research at the Hopkins-Nanjing Center or Tsinghua University. These fellows would build on the legacy of Brzezinski’s own scholarship by examining the links between domestic, foreign, and security policy, while exploring the regional and global context of the Sino-U.S. relationship.
 - *Brzezinski Post-Doctoral Fellowship in American Foreign Policy:* This fellowship will enable an exceptionally promising young scholar who has completed a PhD on a topic related to foreign and security policy to spend a year affiliated with FPI. The selected post-doctoral fellow will be expected to be preparing his or her dissertation for publication as a book. This fellow would be expected to contribute to the intellectual life of FPI and Johns Hopkins SAIS, as well as participate in the Brzezinski lecture series.

Conflict and Humanitarian Crises

FPI Lead: Maureen White, Senior Fellow

This project focuses on the challenges facing the international humanitarian system in dealing with the dramatic increase in conflict-related humanitarian crises. With this initiative, FPI strives to initiate and advocate for improvements and innovations that make the humanitarian system work better in light of the set of tasks that are becoming more complex, expensive, and dangerous as ever.

More specifically, this project addresses, examines, advances, and advocates for essential changes in international humanitarian practices and government policy. Working with others in the Washington, DC community, FPI focuses on these issues by fostering research and critical thinking, shaping it into effective policy,

and channeling it into practical proposals that help influence decisions by Washington policy makers.

In the 2018-2019 period, the Conflict and Humanitarian Crises Initiative hosted Sir Mark Lowcock, United Nations Under-Secretary-General for Humanitarian Affairs and Emergency Relief Coordinator and the Head of the United Nations Office for the Coordination of Humanitarian Affairs. The project also hires one student per year to assist FPI Senior Fellow Maureen White with research related to these topics.

Emerge 85 Lab

FPI Lead: Afshin Molavi, Senior Fellow

Emerge85 Lab is the product of a partnership between Johns Hopkins SAIS and The Delma Institute, headquartered in the United Arab Emirates. Confronted with living amid a global geo-economic transformation centered on the rise of emerging markets, the growth of a new global middle class, rapid urbanization, and unprecedented physical and technological connectivity, *Emerge 85* seeks to assess the impact of these important geopolitical, geoeconomic, geocommercial, and geocultural shifts, bringing together a network of thinkers, practitioners, and other experts to produce original analysis through a variety of media, including digital stories, podcasts, visualizations, multi-city pop-up talks, roundtables, and more.

The Pakistan Forum

FPI Lead: Shamila Chaudhary, Fellow

This project convenes thought leaders from diverse communities through policy roundtables, academic conferences, public events, study trips, and publications to foster new pathways toward understanding the politics, economics, history, and culture of Pakistan. The Forum’s mission is to examine Pakistan beyond the conventional national security lens in order to promote an in-depth and comprehensive study of the country by engaging partners and organizations across all sectors and disciplines.

Rethinking Iran

FPI Lead: Shamila Chaudhary, Fellow

FPI’s newest special project, *Rethinking Iran*, is co-directed by Middle East Studies professor Narges Bajoghli and FPI fellow Shamila Chaudhary. 2019 marks the 40th anniversary of the Iranian Revolution and the wide-reaching reverberations from this historic clash



continue to this day. *Rethinking Iran* brings a fresh perspective to exploring the cultural, societal, and political consequences of the 1979 Revolution within Iran and across its borders.

The initiative launched with a fashion show, “Ctrl + Alt + Fashion,” featuring the work of Iranian artist and designer Hushidar Mortezaie in April 2019. Other spring events included “Maximum Pressure: Iran in the Age

of Trump” with FPI Fellow Ali Vaez and Dina Esfandiary and a book talk with Dr. Lior Sternfeld on his book *Between Iran and Zion*. This year-long series of events will continue throughout the 2019-2020 academic year.

The Big Picture Forum

FPI Lead: Shamila Chaudhary, Fellow

The Big Picture Forum at FPI hosts art and photography exhibits and cultural experiences alongside policy-relevant conversations on global issues. This forum is committed to collaboration, dialogue, and exploration with thoughtful, impact-oriented, and creative partners.

During the 2018-2019 academic year, The Big Picture curated the following exhibits:

- “The Children of Karam House: Healing and Ambition Among Syrian Refugee Youth in Turkey,” part of the One Journey Festival at the National Cathedral, Washington, DC, June 2018.
- From the Land of Peacocks: A Mixed-Media Art Exhibition,” works by Saadia Hussain, November – December, 2018.

The Big Picture Forum also hosted a number of events in coordination with other initiatives and speaker series at SAIS:

- Maziar Bahari, “What the Holocaust Can Teach us About Syria Today,” September 2018
- Lina Sergie Attar, founder and CEO of Karam Foundation, “An Aleppo Memoir,” September 2018

- Laura Pena, visiting attorney at the Texas Civil Rights Project, “The Humanity of a Mother’s Phone Call: Challenges in Family Reunification During an Era of Zero Tolerance,” October 2018
- James Whitlow Delano, documentary photographer, “Focus on the Story: How Photography shapes Our Understanding of the Human Condition,” October 2018
- Lina Sergie Attar, founder and CEO of Karam Foundation, “10,000 Syrian Leaders,” October 2018
- “When Worlds Collide,” November 2018
- Svetlana Bachevanova, photographer, “I Wanted to Be Rambo, I Wanted to Be Lakota,” March 2019
- Professor Lisel Hintz and Turkish Artist Sermin Ciddi, “Under Pressure: Constraints on Artistic Expression in ‘New Turkey,’” April 2019
- Sultan Sooud Al Qassemi, lecturer and researcher, “Politics of Modern Middle Eastern Art,” April 2019
- Hushidar Mortezaie, fashion designer and visual artist, “Ctrl + Alt + Fashion: Manufacturing Iranian Identity,” April 2018



FPI FELLOWS

FPI resident and non-resident fellows contribute to FPI's mission of bridging the worlds of scholarship and policy. Fellows hail from a variety of fields, including but not limited to international policy, business, journalism, and academia. They are selected on the basis of their work in projects with a direct connection to addressing the international challenges of our time by bridging the worlds of scholarship and academia.



Hafed Al Ghwell
Senior Fellow

Hafed Al Ghwell is a Senior Advisor at Maxwell Stamp Inc., the international economic consultancy firm, where he specializes in the Middle East and North Africa political economy issues and leads the global strategic communications practice. He is also a Senior Advisor with Oxford Analytica. He is a columnist with Arab News and was until March 2015 a Non-Resident Senior Fellow at the Atlantic Council's Hariri Center for the Middle East in Washington, DC.



Bilal Baloch
Fellow

Bilal Baloch is a Postdoctoral Research Fellow at the Center for the Advanced Study of India, Ronald O. Perelman Center for Political Science & Economics at the University of Pennsylvania. He is also Lecturer and Regional Director of the South Asia and Middle East & North Africa program at the Lauder Institute, Wharton School of Business. He focuses on the political economy of government behavior in developing democracies and is currently writing a book on the interaction between ideas and power during periods of political crisis.



Michael S. Chase
Fellow

Michael S. Chase is an adjunct professor in the China Studies and Strategic Studies Departments at Johns Hopkins SAIS. He is also a senior political scientist at RAND. A specialist in China and Asia-Pacific security issues, his current research focuses on Chinese military modernization, China's approach to strategic deterrence and China's strategic weapons programs, China's nuclear policy and strategy and nuclear force modernization, Taiwan's defense policy, and Asia-Pacific security issues.



Shamila Chaudhary
Fellow

Shamila N. Chaudhary leads The Pakistan Forum and The Big Picture initiatives at FPI. She is also Senior Advisor to Dean Vali Nasr, where she oversees special projects, communications, marketing, institutional planning, and strategic initiatives. She is a Senior South Asia Fellow at the Washington D.C.-based New America think tank. She is a foreign policy expert specializing in U.S. counterterrorism and national security issues, U.S.-Pakistan relations, Pakistan internal politics, and regional issues in South Asia.



Gregory Chin
Senior Fellow

Gregory Chin is Associate Professor of Political Economy at York University, Canada. At FPI, he co-leads with Director Carla Freeman the project on Emerging Global Governance, a joint initiative with the journal Global Policy. He conducts research on China's evolving relations with the global multilateral institutions. At York University, he directs the Research Program on "Asia, the BRICS and the Emerging World" at the York Centre for Asian Research (YCAR). He is currently finishing a book manuscript on Renminbi internationalization.



Bill Clifford
Senior Fellow

Bill Clifford is President and CEO of the World Affairs Councils of America, where he leads the national office and represents its nonpartisan nonprofit network of more than 90 World Affairs Councils across the United States. Before his September 2013 appointment, he spearheaded the revitalization and growth of WorldBoston, a WACA member Council known for innovative programming, access to leaders, and a tradition of advancing public learning about critical international issues.



Benjamin Creutzfeldt
Fellow

Benjamin Creutzfeldt is a fellow at the Wilson Center in Washington, DC. Previously, he served as FPI's Postdoctoral Fellow on Sino-Latin American-U.S. Affairs. A China scholar of German and British extraction, he has been a lecturer for Chinese studies and international relations in Colombia for the past eight years. He has studied and worked extensively in China and co-founded and managed multiple start-up companies and projects.



Cinnamon Dornsife
Senior Fellow

Cinnamon Dornsife is Senior Advisor of the International Development Program at Johns Hopkins SAIS. She leads learning initiatives in social entrepreneurship inside and outside the classroom and teaches courses on social entrepreneurship and the international financial institutions. She is a senior executive, negotiator, and advocate with 30 years' experience in international banking, economic development and foreign policy. She is former U.S. Ambassador to the Asian Development Bank.



Ludovico Feoli
Senior Fellow

Ludovico Feoli is director of the Center for Inter-American Policy and Research (CIPR) and a Research Associate Professor in the Stone Center for Latin American Studies and the Department of Political Science at Tulane University. His research interests include the political economy of market reforms in Latin America, institutions and institutional change, and the quality of governance. He is currently the executive director of the Centro de Investigación y Adiestramiento Político Administrativo in San José, Costa Rica.



Francis Fukuyama
Senior Fellow

Francis Fukuyama was previously Director of the International Development program at Johns Hopkins SAIS. He is also currently Olivier Nomellini Senior Fellow at the Freeman Spogli Institute for International Studies (FSI), resident in FSI's Center on Democracy, Development, and the Rule of Law. He has written widely on issues in development and international politics. His book, *The End of History and the Last Man*, was published by Free Press in 1992 and has appeared in over twenty foreign editions.



Michael Haltzel
Senior Fellow

Michael Haltzel is a Senior Fellow at FPI. From 2006 to 2018, he was Senior Fellow at the Center for Transatlantic Relations at SAIS. He served as Democratic Staff Director of the Subcommittee on European Affairs, Senate Foreign Relations Committee and senior advisor to former U.S. Vice President (then-Senator) Joseph R. Biden, Jr. from 1994 to 2005.



Daniel S. Hamilton
Senior Fellow

Daniel S. Hamilton is the Austrian Marshall Plan Foundation Professor and leads FPI's "The United States, Europe, and World Order" Program. He was the Founding Director of the Center for Transatlantic Relations at Johns Hopkins SAIS. For fifteen years he also served as Executive Director of the American Consortium for EU Studies. He is also the Director of the Atlantic Basin Initiative, a network of African, European, South, Central and North American Eminent Persons, research institutes and private sector leaders that explores the changing dynamics among the four continents of the Atlantic Basin.



Edward P. Joseph
Senior Fellow

Edward P. Joseph is a non-profit leader, foreign policy analyst, and field practitioner specializing in conflict management. In his dozen years in the Balkans, he served during the wars in each conflict afflicted country (Bosnia, Croatia, Kosovo and Macedonia.) He has been deployed on shorter missions as well in Haiti, Iraq, Afghanistan and Pakistan.



Cheng-Chwee Kuik
Fellow

Cheng-Chwee Kuik is an associate professor in Strategic Studies and International Relations at the National University of Malaysia, and currently an associate fellow at the Institute of China Studies at the University of Malaya (UM). His research concentrates on weaker states' foreign policy behavior, state alignment choices, regional multilateralism, East Asian security, China-ASEAN relations, and Malaysia's external policy.



David M. Lampton
Senior Fellow

David M. Lampton is the Oksenberg-Rohlen Fellow at the Freeman Spogli Institute for International Studies at Stanford University and was most recently the Hyman Professor and Director of SAIS-China and China Studies at Johns Hopkins SAIS, having also served as Dean of Faculty from 2004-2012. Formerly President of the National Committee on United States-China Relations, he is the author of many books, including *The Three Faces of Chinese Power: Might, Money, and Minds* (University of California Press, 2008).



Satu Limaye
Senior Fellow on Asia, History, and Policy

Satu Limaye is Director of the East-West Center in Washington and Senior Advisor at the CNA Corporation. He is the creator and director of the Asia Matters for America initiative, an interactive resource for credible, non-partisan information, graphics, analysis and news on U.S.-Asia Pacific relations.



John Lipsky
Senior Fellow

John Lipsky is Co-Chair of the Aspen Institute's Program on the World Economy. Before joining Johns Hopkins SAIS, he served as First Deputy Managing Director of the International Monetary Fund from 2006-2011. Previously, he served as Vice Chairman of JPMorgan Investment Bank, Chief Economist of JPMorgan Chase, Chief Economist and Director of Research of Chase Manhattan Bank, and Chief Economist of Salomon Brothers.



Daniel Magraw
Senior Fellow

Daniel Magraw is a professor at Johns Hopkins SAIS, where he teaches international environmental law and policy and focuses on international environmental law, women’s human rights, the Iran-U.S. Claims Tribunal, international trade and the environment, sustainable development, accountability in international dispute settlement, and philosophy and environmental protection. Previously, he was President and Chief Executive Officer of the Center for International Environmental Law and Director of the International Environmental Law Office at the U.S. Environmental Protection Agency.



James Mann
Senior Fellow

James Mann is an author-in-residence at Johns Hopkins SAIS. He has written a series of award-winning books about American foreign policy and about China. He is a former newspaper reporter, foreign correspondent and columnist who wrote for the Los Angeles Times for more than twenty years. His best-known work is *Rise of the Vulcans: A History of Bush’s War Cabinet*.



Afshin Molavi
Senior Fellow

Afshin Molavi writes broadly on emerging markets, particularly on themes related to “The New Silk Road,” South-South trade, global hub cities, new emerging market multinationals, global aviation, the geopolitics of energy, and the intersection of Middle East states and the global economy. He was also a Senior Research Fellow at the New America Foundation, a non-partisan think tank, and a former director of the World Economic Roundtable, an ambitious effort to re-map the global economy in the wake of the Great Recession.



Amir Pasic
Senior Fellow

Amir Pasic is vice president of international operations at the Council for Advancement and Support of Education, where he provides strategic leadership for CASE regional offices in London, Singapore, Mexico City, and oversees CASE activities in Africa and other areas. Prior to joining CASE, Pasic was Associate Dean for Development and Strategic Planning at Johns Hopkins SAIS, as well as executive director of FPI.



Jeffrey Pryce
Fellow

Jeffrey Pryce is a Professorial Lecturer at Johns Hopkins SAIS, where he focuses on international security, law, and diplomacy. He has high-level experience in all three branches of government and has represented the United States in major bilateral and multilateral diplomatic negotiations. He is also of counsel and vice-chair of the international dispute resolution practice at Steptoe & Johnson LLP, and an adjunct Professor of International Law at Georgetown University.



Majda Ruge
Fellow

Majda Ruge is a Fellow at FPI and previously was a research fellow at the Gulf Research Centre based in Jeddah/Geneva/Cambridge. She has a background in management and advisory capacities for several international organizations, including the Delegation of the European Commission to Bosnia and Herzegovina and the OSCE Mission to BiH.



Randa Slim
Fellow

Randa Slim is the Director of the Track II Dialogues initiative at the Middle East Institute as well as an adjunct research fellow at the New America Foundation. A long-term practitioner of Track II dialogue and peace-building processes in the Middle East and Central Asia, she co-founded in 2007 the Arab Network for the Study of Democracy, a group of academics and civil society activists from eight Arab countries.



Dorothy Sobol
Senior Fellow

Dorothy Meadow Sobol is a non-resident Senior Fellow at FPI and until July 2018 was a Senior Adjunct Professor of International Economics and Emerging Markets at Johns Hopkins SAIS, where she oversaw the emerging markets specialization and was a member of the International Development program. Until June 2006, she was a vice president in the Research Department of the Federal Reserve Bank of New York.



Niklas Swanström
Fellow

Niklas Swanström is Co-Founder of the Institute for Security and Development Policy. He is Non-resident Professor at Sichuan University and a Guest professor at LeShan Normal University. His main areas of expertise are conflict prevention, conflict management and regional cooperation; Chinese foreign policy and security in Northeast Asia; the Belt and Road Initiative, traditional and non-traditional security threats and its effect on regional and national security as well as negotiations.



Shirin Tahir-Kheli
Senior Fellow

Shirin Tahir-Kheli was named by Newsweek in 2011 as one of the “150 Women Who Shake the World.” She specializes in South Asia, Nuclear Non-Proliferation, United Nations and U.S. Foreign Policy, and Women’s Empowerment. From March 2003 to April 2005, she served as Special Assistant to the President and Senior Director for Democracy, Human Rights and International Operations at the National Security Council. She has been chair of the BALUSA Group comprising senior Indian, Pakistani, and U.S. participants that is geared to influencing policy toward cooperation.



Jenny Town
Associate Fellow

Jenny Town is a fellow at the Stimson Center, where she is also the Managing Editor and Producer of “38 North,” a web journal providing analysis on events in and around the DPRK. She is also an expert reviewer for Freedom House’s Freedom in the World Index.



Maureen White
Senior Fellow

Maureen White leads the Conflict and Humanitarian Crises Initiative at FPI. Prior to joining Johns Hopkins SAIS, she served as Senior Advisor on Humanitarian Issues to Ambassador Richard C. Holbrooke in the State Department’s Office of the Special Representative to Afghanistan and Pakistan. She traveled extensively in both countries dealing with needs of people who were displaced as a result of conflict and natural disaster.



Emirhan Yorulmazlar
Fellow

Emirhan Yorulmazlar is a senior member of the Turkish Foreign Service. Until recently, he served as the Consul General of Turkey in London. He is currently the Head of Economic Section for bilateral relations with Russia and Central European countries at the Turkish Foreign Service. In his previous overseas appointments, he was Political Counselor at the Turkish Embassy in Washington (2011-2014) and served respectively as Third and Second Secretary in Tehran (2005-2009).

Visiting Fellows



Robin Forsberg
Visiting Scholar

Prior to joining FPI as a Visiting Scholar in the spring of 2019, Robin Forsberg worked as a data analyst at Schibsted Media Group's daughter company, Tori.fi, in Helsinki, Finland. He also has worked as a management consultant for Wise & Sally, a local management consulting firm based in Helsinki.



Cengiz Guenay
Austrian Marshall Plan Foundation Visiting Scholar

Cengiz Günay is the Deputy Director of the Austrian Institute for International Affairs (oiip) and reader at the University of Vienna. His research interests are neoliberal interventions and the transformation of state and statehood, European Neighborhood Policy and the rise of authoritarianism. His regional focus lies on Turkey, and the Arab Middle East.

Post-Doctoral Fellows



John-Michael Arnold
DAAD Post-Doctoral Fellow

John-Michael Arnold's research interests include U.S. foreign policy, strategic studies, transatlantic relations, and NATO. During his doctorate, he was a graduate fellow at Princeton's Center for International Security Studies (CISS) and he completed a pre-doctoral fellowship at the George Washington University's Institute for Security and Conflict Studies (ISCS).



Elias Götz
DAAD Post-Doctoral Fellow

Before joining FPI, Elias Götz was a researcher at the Institute for Russian and Eurasian Studies (IRES), Uppsala University. His main areas of expertise are security studies, international relations theory, and Russian foreign policy. He is currently working on a book project entitled Russia's Quest for Regional Primacy.



Liviu Horovitz
DAAD Post-Doctoral Fellow

Liviu Horovitz is interested in U.S. foreign policy, IR theory, and qualitative methods. His doctoral research at the ETH Zurich focused on the United States' desire for military preponderance within the current international system. Prior to his PhD studies, he held a research position within the nuclear-policy working group at the Center for Security Studies in Zurich.

FPI LEADERSHIP AND STAFF



Stephan Kieninger

DAAD Post-Doctoral Fellow

Stephan Kieninger is a scholar of contemporary history with related interests in Cold War history, modern US history and the history of international relations. He is the author of *The Diplomacy of Détente. Cooperative Security Policies from Helmut Schmidt to George Shultz*, which examines Helmut Schmidt's and George's Shultz statecraft and their grand strategies to maintain cooperative security policies in East-West relations.



Wencke Meteling

DAAD Post-Doctoral Fellow

Wencke Meteling wrote an award-winning book on Germany and France during the Franco-Prussian War and World War I. Her fields of expertise include international competitiveness in a globalizing world, neo-liberalism, transatlantic economic and social policies after the Second World War, historical approaches in Critical Security Studies, and European Military and War History. Her current book project focuses on economic competitiveness in the United Kingdom and Germany and transatlantic discourses on statehood and market freedom.



Kerry Ratigan

Post-Doctoral Fellow on Sino-Latin American-U.S. Affairs

Kerry Ratigan is an assistant professor of Political Science at Amherst College where she teaches courses on Chinese politics and social movements. Her research has focused on Chinese politics, social policy, and state-society relations, including extensive work on health policy adoption and implementation in rural China.



Vali Nasr

Chairman and Dean, Johns Hopkins SAIS, 2012-2019

Vali Nasr was Dean of Johns Hopkins SAIS and Chairman of FPI from 2012 - 2019. He is a contributor to Bloomberg View and is a member of the Foreign Affairs Policy Board of the U.S. Department of State. He served as Senior Advisor to U.S. Special Representative for Afghanistan and Pakistan, Ambassador Richard Holbrooke, between 2009 and 2011. He has previously served as Senior Fellow at the Council on Foreign Relations and Senior Fellow at the Kennedy School of Government at Harvard University. He is the author of *The Dispensable Nation: American Foreign Policy in Retreat*, among other published works.



Carla Freeman

Director

Carla Freeman is Director of FPI at Johns Hopkins SAIS where she is concurrently Associate Research Professor in the China Studies program. A specialist in Chinese international and domestic policy, including environmental and regional policy, she has advised corporations and government agencies. Her current projects include a book with the working title, *China and the Global Commons*, and edited volumes on China and developing countries; China's international relations; and Chinese perspectives on North Korea. Recent publications include a study of China's maritime and space policy. She also serves as editor-in-chief of *Asian Perspective*.



Christine Kunkel

Associate Director

Christine Kuehl Kunkel was the Associate Director of FPI and of the Philip Merrill Center for Strategic Studies at SAIS from 2008-2019, where she provided operational leadership and guidance, oversaw strategic planning and program development, and counseled Senior Fellows on internal and external engagement, financial management, and future initiatives. She also identified and initiated opportunities for cross-departmental program collaboration throughout SAIS.



Jason C. Moyer
Program Coordinator

Jason C. Moyer is the Program Coordinator for FPI’s “The United States, Europe, and World Order” project. He was formerly the Program Coordinator at the Center for Transatlantic Relations. His research focuses on Brexit, the EU, the Nordic countries, and international trade. He has been published in The Washington Post, The Hill, and The National Interest.



Stephanie Papa
Research & Program Administrator

Stephanie Papa is the Research & Program Administrator of FPI and Program Administrator of the Philip Merrill Center for Strategic Studies. In her position at FPI, she serves as Coordinating Editor of FPI’s Emerging Global Governance Project, manages the Diplomatic Power Capacity project, and serves as an editor for fellow publications. She also assists in developing program initiatives.



Dani Schugg
Program Coordinator

Dani Schugg is the Program Coordinator for FPI, where she coordinates all outreach and education programs and provides to support to all special projects. She also oversees marketing and communications and assists in program design. Prior to joining Johns Hopkins SAIS, she lived in Madrid, Spain and Juluchuca, Mexico where she taught English and volunteered in the local communities.



Cory J. Combs
Research Assistant

Cory Combs concentrated in China Studies and International Economics with a minor in Energy, Resources and Environment. He served as the Web Editor of The SAIS Review of International Affairs, the academic chair of the 2019 SAIS Asia Conference, and the assistant to the editor-in-chief of Asia Perspective.



Patricia Correa
Research Assistant

Patricia Correa is a first-year MA student at Johns Hopkins SAIS, concentrating in American Foreign Policy and International Economics with a minor in Strategic Studies. Patricia is originally from Caracas, Venezuela but grew up in Naples, Florida. While living in Venezuela as a teenager, she witnessed the death of Hugo Chavez and the political chaos that ensued, inspiring her passion for political affairs and human rights.



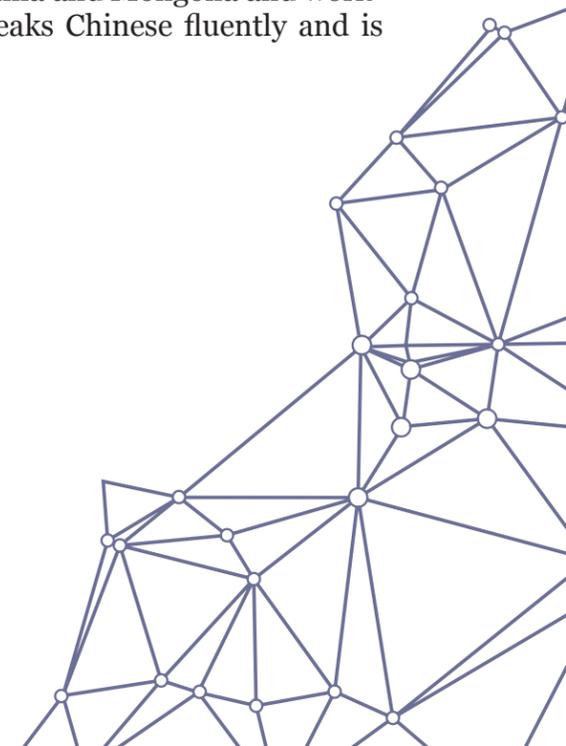
Pietro Gagliardi
Research Assistant

Pietro Gagliardi concentrated in Middle East Studies and spent his first year at SAIS Europe in Bologna, Italy. He previously worked as a Research Assistant at SAIS Europe for Professor Taddei (International Economics) during the 2017-2018 academic year.



Michael Sutherland
Editor-in-Chief, SAIS Review of International Affairs

Michael Sutherland concentrated in China Studies and International Economics with a minor in Strategic Studies. His experience includes an internship in the Department of Commerce’s Office of China and Mongolia and working as an education consultant in Mainland China. He speaks Chinese fluently and is proficient in Russian.





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